

UNIVERSITY OF SWAZILAND  
FACULTY OF SOCIAL SCIENCES  
BACHELOR OF ARTS (SOCIAL SCIENCE), YEAR 3  
FINAL EXAMINATION PAPER: DECEMBER 2017

TITLE OF PAPER: GOVERNANCE: PRINCIPLES AND PRACTICE

COURSE CODE: PAD 305

TIME ALLOWED: TWO (2) HOURS

INSTRUCTIONS: 1. ANSWER TWO (2) QUESTIONS;  
2. ALL QUESTIONS CARRY EQUAL MARKS OF  
TWENTY FIVE (25) EACH

THIS PAPER IS NOT TO BE OPENED UNTIL THE INVIGILATOR HAS GRANTED  
PERMISSION

### **Question 1**

A key role in project governance is that of the project sponsor. Discuss the main areas of responsibility of the project sponsor and also discuss the three pillars of project governance

### **Question 2**

Distinguish between the Constituency and the Emergent Cellular models of non-profit governance and also discuss the legal duties of non-profit boards

### **Question 3**

Gill (2004) gives us nine board types in relation to corporate governance. Discuss these board types and their relevance to various organisational forms and sizes.

### **Question 4**

'There are those who argue that democratic governance leads to economic growth, however there are others who would dispute this viewpoint' Assess this statement and further explain which view persuades you the most.