

**UNIVERSITY OF SWAZILAND  
FACULTY OF SOCIAL SCIENCE  
DEPARTMENT OF POLITICAL AND ADMINISTRATIVE STUDIES  
BACHELOR OF ARTS IN SOCIAL SCIENCE YEAR III  
FINAL EXAMINATION 2012**

**TITLE OF PAPER:** ADMINISTRATION OF PUBLIC  
ENTERPRISES

**COURSE CODE:** PA 307

**TIME ALLOWED:** THREE (3) HOURS

**INSTRUCTIONS:** ANSWER ANY FOUR (4)  
QUESTIONS

**THIS PAPER IS NOT TO BE OPENED UNTIL PERMISSION HAS BEEN  
GRANTED BY THE INVIGILATOR**

## QUESTIONS

1. Explain the 'Public' and 'Enterprise' concepts and also discuss the term 'public enterprise' (25 Marks).
2. Demonstrate your understanding of the common organisational types of public enterprises in Africa by comparing and contrasting a 'public corporation' format and a 'public company' format (25 Marks).
3. Establishing clear operational objectives is critical to the measurement of the performance of public enterprises. Discuss. (25 Marks).
4. Balancing control and autonomy of public enterprises has been a subject of great debate. Discuss any three (3) measures that can be taken to ensure an acceptable balance between control and autonomy of public enterprises (25 Marks).
5. Public enterprises in Africa have generally performed below expectations. Discuss any two (2) of the following problems that have been identified as major contributors to this poor performance.
  - (a) Managerial problems
  - (b) Control and autonomy problems
  - (c) Human resources management problems (25 Marks).
6. Define the concept of Privatisation and discuss any two of the following methods of privatising state-owned enterprises:
  - (a) Sales of shares
  - (b) Sales of Assets
  - (c) Joint ventures (25 Marks).
7. Discuss the following reasons for the privatisation of state-owned enterprises:
  - (a) Reduction of the fiscal burden
  - (b) Broadening ownership (25 Marks).
8. It has been argued that generally, programmes for the privatisation of public enterprises in Africa have been poorly designed, hence their inevitable failure. Discuss any two factors that support this statement (25 Marks).