#### UNIVERSITY OF SWAZILAND

#### **FACULTY OF SOCIAL SCIENCE**

# DEPARTMENT OF POLITICAL AND ADMINISTRATIVE STUDIES

# BACHELOR OF ARTS (SOCIAL SCIENCE) YEAR II

FINAL EXAMINATION PAPER, MAY 2007

TITLE OF PAPER:

ORGANIZATION THEORY AND BEHAVIOUR

COURSE CODE :

PA 204

TIME ALLOWED:

THREE (3) HOURS

**INSTRUCTIONS**:

1. ANSWER FOUR (4) QUESTIONS; TWO (2) FROM EACH SECTION.

2. ALL QUESTIONS CARRY EQUAL MARKS OF 25.

DO NOT OPEN THIS PAPER UNTIL THE INVIGILATOR HAS GRANTED PERMISSION.

#### **SECTION A**

- 1. Define the term 'organisation' and discuss the problems and challenges that face organizations in Africa.
- 2. Discuss the main features, strengths and weaknesses of scientific management.
- 3. Define the term 'bureaucracy' and discuss the reasons behind the need to control public bureaucracies in African countries.
- 4. Compare and contrast the Weberian and Marxist conceptions of bureaucracy.

# **SECTION B**

- 5. Examine the main features, strengths and weaknesses of Abraham Maslow's theory of motivation.
- 6. Define 'decision-making' and discuss the inherent barriers to rationality in the decision-making process.
- 7. Discuss the advantages and disadvantages of the following leadership styles:
  - (a) Democratic leadership;
  - (b) Laissez-faire leadership.
- 8. The crusade against corruption and unethical behaviour is a universal phenomenon that is underpinned by certain fundamental principles. Discuss.