# UNIVERSITY OF ESWATINI INSTITUTE OF DISTANCE EDUCATION BACHELOR OF EDUCATION (Adult Education) YEAR 1 FINAL EXAMINATION MAY 2019

TITTLE OF PAPER: HUMAN AND ORGANISATIONAL COMMUNICATION 11

COURSE CODE : AED 136

\_\_\_\_

TIME ALLOWED : THREE (3) HOURS

INSTRUCTIONS : 1. ANSWER FOUR (4) QUESTIONS ONLY

: 2. ANSWER ALL QUESTIONS IN SECTION A

: 3. ANSWER THREE (3) QUESTIONS IN SECTION B

: 4. WRITE YOUR ANSWERS ON BOOKLET PROVIDED

: 5. DO NOT WRITE ON THE QUESTION PAPER

THIS PAPER SHOULD NOT BE OPENED UNTIL PERMISSION HAS BEEN GRANTED BY THE INVIGILATOR

#### Section A

# This section is compulsory.

# Question 1

a) Using UNESWA as an example, discuss the micro and macro environments that affect its success. [40 Marks]

### Section B

# Answer three (3) questions only

#### Question 2

a) Define organisational communication. [5 Marks]

- b) Why is it important for a manager to have good communication skills? [5 marks]
- c) Discuss the variables in the communication process. [12 marks]
- d) Discuss characteristics of good feedback. [8 marks]

**Total Marks: 30** 

# Question 3

- a) 'Customer is king'. Discuss. [10 Marks]
- b) Describe any five (5) differences between organic and mechanic structure. [10 Marks]
- c) Examine any five (5) of the seven deadly diseases of organisational effectiveness as highlighted by Edward W. Deming (1986).

  [10 Marks]

**Total Marks: 30** 

#### **Question 4**

- a) Discuss the seven (7) elements of organisational culture. [14 Marks]
- b) Explain how an unstable socio-political environment can affect operations of an organisation. [10 Marks]
- c) Give one example of the following cultural elements in your organisation.
  - 1. Symbols
  - 2. Rituals
  - 3. Core values
  - 4. Legends
  - 5. Language
  - 6. Patterns of Behaviour

[6 Marks]

**Total Marks: 30** 

# **Question 5**

- a) Using illustration, discuss several ways of improving organisational communications [10 Marks]
- b) Discuss problems of upward communication. [5 Marks]
- c) Examine the advantages of grapevine in any organisation. [5 Marks]
- d) Discuss any five (5) distinct roles played by members of an organisation network. [10 Marks]

**Total Marks: 30**