



**UNIVERSITY OF SWAZILAND**

**FINAL EXAMINATION PAPER**

**PROGRAMME:** BSc. in Agricultural Economics and Agribusiness  
Management Year IV  
BSc. in Agricultural Education Year IV  
BSc. in Agronomy Year IV  
BSc. in Land and Water Management Year IV

**COURSE CODE:** AEM 404

**TITLE OF PAPER:** Project Planning and Management

**TIME ALLOWED:** 2:00 Hours

**INSTRUCTION:** 1. ANSWER ANY 4(four) QUESTIONS  
2. Each question carries 25 marks.

**ATTACHMENTS:** DISCOUNT FACTOR TABLE

**DO NOT OPEN THIS PAPER UNTIL PERMISSION HAS BEEN  
GRANTED BY THE CHIEF INVIGILATOR**

**Question 1**

- i) Write short explanatory notes on the following:
- a) 'Multiplier Effect'
  - b) Tradable goods
  - c) Contingency allowance
  - d) Sunk Costs
  - e) Programme
- [25 marks]

**Question 2**

a. Cobb-Web Investments is considering making an investment which has the following cash flows:

Year	Cash outflow	Cash inflow
1	(9 120)	0
2	0	1 000
3	0	5 000
4	0	10 000

You are to ascertain the desirability of this investment. Assuming that the company's cost of capital is 10%.

- a. Calculate the Net Present Value (NPV) for this project. (Show your work). [10 marks]
- b. Calculate the Internal Rate of Return (IRR) for this project. [10 marks]
- c. Comment on the viability of this investment. [5 marks]

**Question 3**

Discuss the six aspects of project preparation and analysis. [25 marks]

**Question 4**

- a. On the basis of its characteristics, define a project (5 marks)
- \* b. What environmental aspects may be necessary in operating the various stages of a project cycle? [20 marks]

**Question 5**

- ✎ a. Describe the four kinds of direct transfer payments in agricultural projects? (12 marks)
- b. Compare and contrast between financial and economic analysis of projects. [13 marks]

APPENDIX TABLE 2: Present value of 1 at compound interest

$$V^n = \frac{1}{(1 + i)^n}$$

n	1%	2%	3%	4%	5%	6%	n
1	0.9901	0.9804	0.9709	0.9615	0.9524	0.9434	1
2	0.9803	0.9612	0.9426	0.9246	0.9070	0.8900	2
3	0.9706	0.9423	0.9151	0.8890	0.8638	0.8396	3
4	0.9610	0.9238	0.8885	0.8548	0.8227	0.7921	4
5	0.9515	0.9057	0.8626	0.8219	0.7835	0.7473	5
6	0.9420	0.8880	0.8375	0.7903	0.7462	0.7050	6
7	0.9327	0.8706	0.8131	0.7599	0.7107	0.6651	7
8	0.9235	0.8535	0.7894	0.7307	0.6768	0.6274	8
9	0.9143	0.8368	0.7664	0.7026	0.6446	0.5919	9
10	0.9053	0.8203	0.7441	0.6756	0.6139	0.5584	10
11	0.8963	0.8043	0.7224	0.6496	0.5847	0.5268	11
12	0.8874	0.7885	0.7014	0.6246	0.5568	0.4970	12
13	0.8787	0.7730	0.6810	0.6006	0.5303	0.4688	13
14	0.8700	0.7579	0.6611	0.5775	0.5051	0.4423	14
15	0.8613	0.7430	0.6419	0.5553	0.4810	0.4173	15
16	0.8528	0.7284	0.6232	0.5339	0.4581	0.3936	16
17	0.8444	0.7142	0.6050	0.5134	0.4363	0.3714	17
18	0.8360	0.7002	0.5874	0.4936	0.4155	0.3503	18
19	0.8277	0.6864	0.5703	0.4746	0.3957	0.3305	19
20	0.8195	0.6730	0.5537	0.4564	0.3769	0.3118	20
21	0.8114	0.6598	0.5375	0.4388	0.3589	0.2942	21
22	0.8034	0.6468	0.5219	0.4220	0.3418	0.2775	22
23	0.7954	0.6342	0.5067	0.4057	0.3256	0.2618	23
24	0.7876	0.6217	0.4919	0.3901	0.3101	0.2470	24
25	0.7798	0.6095	0.4776	0.3751	0.2953	0.2330	25
26	0.7720	0.5976	0.4637	0.3607	0.2812	0.2198	26
27	0.7644	0.5859	0.4502	0.3468	0.2678	0.2074	27
28	0.7568	0.5744	0.4371	0.3335	0.2551	0.1956	28
29	0.7493	0.5631	0.4243	0.3207	0.2429	0.1846	29
30	0.7419	0.5521	0.4120	0.3083	0.2314	0.1741	30
31	0.7346	0.5412	0.4000	0.2965	0.2204	0.1643	31
32	0.7273	0.5306	0.3883	0.2851	0.2099	0.1550	32
33	0.7201	0.5202	0.3770	0.2741	0.1999	0.1462	33
34	0.7130	0.5100	0.3660	0.2636	0.1904	0.1379	34
35	0.7059	0.5000	0.3554	0.2534	0.1813	0.1301	35
40	0.6717	0.4529	0.3066	0.2083	0.1420	0.0972	40
45	0.6391	0.4102	0.2644	0.1712	0.1113	0.0727	45
50	0.6080	0.3715	0.2281	0.1407	0.0872	0.0543	50
55	0.5785	0.3365	0.1968	0.1157	0.0683	0.0406	55
60	0.5504	0.3048	0.1697	0.0951	0.0535	0.0303	60

125

PRESENT VALUE OF 1 at compound interest

$$v^n = \frac{1}{(1+i)^n}$$

n	7%	8%	9%	10%	11%	12%	n
1	0.9346	0.9259	0.9174	0.9091	0.9009	0.8929	1
2	0.8734	0.8573	0.8417	0.8264	0.8116	0.7972	2
3	0.8163	0.7938	0.7722	0.7513	0.7312	0.7118	3
4	0.7629	0.7350	0.7084	0.6830	0.6587	0.6355	4
5	0.7130	0.6806	0.6499	0.6209	0.5935	0.5674	5
6	0.6663	0.6302	0.5963	0.5645	0.5346	0.5066	6
7	0.6227	0.5835	0.5470	0.5132	0.4817	0.4523	7
8	0.5820	0.5403	0.5019	0.4665	0.4339	0.4039	8
9	0.5439	0.5002	0.4604	0.4241	0.3909	0.3606	9
10	0.5083	0.4632	0.4224	0.3855	0.3522	0.3220	10
11	0.4751	0.4289	0.3875	0.3505	0.3173	0.2875	11
12	0.4440	0.3971	0.3555	0.3186	0.2858	0.2567	12
13	0.4150	0.3677	0.3262	0.2897	0.2575	0.2292	13
14	0.3878	0.3405	0.2992	0.2633	0.2320	0.2046	14
15	0.3624	0.3152	0.2745	0.2394	0.2090	0.1827	15
16	0.3387	0.2919	0.2519	0.2176	0.1883	0.1631	16
17	0.3166	0.2703	0.2311	0.1978	0.1696	0.1456	17
18	0.2959	0.2502	0.2120	0.1799	0.1528	0.1300	18
19	0.2765	0.2317	0.1945	0.1635	0.1377	0.1161	19
20	0.2584	0.2145	0.1784	0.1486	0.1240	0.1037	20
21	0.2415	0.1987	0.1637	0.1351	0.1117	0.0926	21
22	0.2257	0.1839	0.1502	0.1228	0.1007	0.0826	22
23	0.2109	0.1703	0.1378	0.1117	0.0907	0.0738	23
24	0.1971	0.1577	0.1264	0.1015	0.0817	0.0659	24
25	0.1842	0.1460	0.1160	0.0923	0.0736	0.0588	25
26	0.1722	0.1352	0.1064	0.0839	0.0663	0.0525	26
27	0.1609	0.1252	0.0976	0.0763	0.0597	0.0469	27
28	0.1504	0.1159	0.0895	0.0693	0.0538	0.0419	28
29	0.1406	0.1073	0.0822	0.0630	0.0485	0.0374	29
30	0.1314	0.0994	0.0754	0.0573	0.0437	0.0334	30
31	0.1228	0.0920	0.0691	0.0521	0.0394	0.0298	31
32	0.1147	0.0852	0.0634	0.0474	0.0355	0.0266	32
33	0.1072	0.0789	0.0582	0.0431	0.0319	0.0238	33
34	0.1002	0.0730	0.0534	0.0391	0.0288	0.0212	34
35	0.0937	0.0676	0.0490	0.0356	0.0259	0.0189	35
40	0.0668	0.0460	0.0318	0.0221	0.0154	0.0107	40
45	0.0476	0.0313	0.0207	0.0137	0.0091	0.0061	45
50	0.0339	0.0213	0.0134	0.0085	0.0054	0.0035	50
55	0.0242	0.0145	0.0087	0.0053	0.0032	0.0020	55
60	0.0173	0.0099	0.0057	0.0033	0.0019	0.0011	60

APPENDIX TABLE 2 (continued): Present value of 1 at compound interest

$$v^n = \frac{1}{(1 + i)^n}$$

n	13%	14%	15%	16%	18%	20%	n
1	0.8850	0.8772	0.8696	0.8621	0.8475	0.8333	1
2	0.7831	0.7695	0.7561	0.7432	0.7182	0.6944	2
3	0.6931	0.6750	0.6575	0.6407	0.6086	0.5787	3
4	0.6133	0.5921	0.5718	0.5523	0.5158	0.4823	4
5	0.5428	0.5194	0.4972	0.4761	0.4371	0.4019	5
6	0.4803	0.4556	0.4323	0.4104	0.3704	0.3349	6
7	0.4251	0.3996	0.3759	0.3538	0.3139	0.2791	7
8	0.3762	0.3506	0.3269	0.3050	0.2660	0.2326	8
9	0.3329	0.3075	0.2843	0.2630	0.2255	0.1938	9
10	0.2946	0.2697	0.2472	0.2267	0.1911	0.1615	10
11	0.2607	0.2366	0.2149	0.1954	0.1619	0.1346	11
12	0.2307	0.2076	0.1869	0.1685	0.1372	0.1122	12
13	0.2042	0.1821	0.1625	0.1452	0.1163	0.0935	13
14	0.1807	0.1597	0.1413	0.1252	0.0985	0.0779	14
15	0.1599	0.1401	0.1229	0.1079	0.0835	0.0649	15
16	0.1415	0.1229	0.1069	0.0930	0.0708	0.0541	16
17	0.1252	0.1078	0.0929	0.0802	0.0600	0.0451	17
18	0.1108	0.0946	0.0808	0.0691	0.0508	0.0376	18
19	0.0981	0.0829	0.0703	0.0596	0.0431	0.0313	19
20	0.0868	0.0728	0.0611	0.0514	0.0365	0.0261	20
21	0.0768	0.0638	0.0531	0.0443	0.0309	0.0217	21
22	0.0680	0.0560	0.0462	0.0382	0.0262	0.0181	22
23	0.0601	0.0491	0.0402	0.0329	0.0222	0.0151	23
24	0.0532	0.0431	0.0349	0.0284	0.0188	0.0126	24
25	0.0471	0.0378	0.0304	0.0245	0.0160	0.0105	25
26	0.0417	0.0331	0.0264	0.0211	0.0135	0.0087	26
27	0.0369	0.0291	0.0230	0.0182	0.0115	0.0073	27
28	0.0326	0.0255	0.0200	0.0157	0.0097	0.0061	28
29	0.0289	0.0224	0.0174	0.0135	0.0082	0.0051	29
30	0.0256	0.0196	0.0151	0.0116	0.0070	0.0042	30
31	0.0226	0.0172	0.0131	0.0100	0.0059	0.0035	31
32	0.0200	0.0151	0.0114	0.0087	0.0050	0.0029	32
33	0.0177	0.0132	0.0099	0.0075	0.0042	0.0024	33
34	0.0157	0.0116	0.0086	0.0064	0.0036	0.0020	34
35	0.0139	0.0102	0.0075	0.0055	0.0030	0.0017	35
40	0.0075	0.0053	0.0037	0.0026	0.0013	0.0007	40
45	0.0041	0.0027	0.0019	0.0013	0.0006	0.0003	45
50	0.0022	0.0014	0.0009	0.0006	0.0003	0.0001	50
55	0.0012	0.0007	0.0005	0.0003	0.0001	0.0000	55
60	0.0007	0.0004	0.0002	0.0001	0.0000	0.0000	60

APPENDIX TABLE 2 (continued): Present value of 1 at compound interest

$$v^n = \frac{1}{(1+i)^n}$$

n	25%	30%	35%	40%	45%	50%	n
1	0.8000	0.7692	0.7407	0.7143	0.6897	0.6667	1
2	0.6400	0.5917	0.5487	0.5102	0.4756	0.4444	2
3	0.5120	0.4552	0.4064	0.3644	0.3280	0.2963	3
4	0.4096	0.3501	0.3011	0.2603	0.2262	0.1975	4
5	0.3277	0.2693	0.2230	0.1859	0.1560	0.1317	5
6	0.2621	0.2072	0.1652	0.1328	0.1076	0.0878	6
7	0.2097	0.1594	0.1224	0.0949	0.0742	0.0585	7
8	0.1678	0.1226	0.0906	0.0678	0.0512	0.0390	8
9	0.1342	0.0943	0.0671	0.0484	0.0353	0.0260	9
10	0.1074	0.0725	0.0497	0.0346	0.0243	0.0173	10
11	0.0859	0.0558	0.0368	0.0247	0.0168	0.0116	11
12	0.0687	0.0429	0.0273	0.0176	0.0116	0.0077	12
13	0.0550	0.0330	0.0202	0.0126	0.0080	0.0051	13
14	0.0440	0.0254	0.0150	0.0090	0.0055	0.0034	14
15	0.0352	0.0195	0.0111	0.0064	0.0038	0.0023	15
16	0.0281	0.0150	0.0082	0.0046	0.0026	0.0015	16
17	0.0225	0.0116	0.0061	0.0033	0.0018	0.0010	17
18	0.0180	0.0089	0.0045	0.0023	0.0012	0.0007	18
19	0.0144	0.0068	0.0033	0.0017	0.0009	0.0005	19
20	0.0115	0.0053	0.0025	0.0012	0.0006	0.0003	20
21	0.0092	0.0040	0.0018	0.0009	0.0004	0.0002	21
22	0.0074	0.0031	0.0014	0.0006	0.0003	0.0001	22
23	0.0059	0.0024	0.0010	0.0004	0.0002	0.0001	23
24	0.0047	0.0018	0.0007	0.0003	0.0001	0.0001	24
25	0.0038	0.0014	0.0006	0.0002	0.0001	0.0000	25
26	0.0030	0.0011	0.0004	0.0002	0.0001		26
27	0.0024	0.0008	0.0003	0.0001	0.0000		27
28	0.0019	0.0006	0.0002	0.0001			28
29	0.0015	0.0005	0.0002	0.0001			29
30	0.0012	0.0004	0.0001	0.0000			30
31	0.0010	0.0003	0.0001				31
32	0.0008	0.0002	0.0001				32
33	0.0006	0.0002	0.0001				33
34	0.0005	0.0001	0.0000				34
35	0.0004	0.0001					35
40	0.0001	0.0000					40
45	0.0000						45